

CITIZENS BOND OVERSIGHT COMMITTEE

August 22, 2019



ENGAGE INSPIRE EMPOWER



Goose Creek 2019 Bond CBOC Report

- Dr. Randal O'Brien Superintendent of Schools
- Dr. Anthony Price Deputy Superintendent for Administrative Services
- Dr. Melisa Duarte Assistant Superintendent for Curriculum and Instruction
- Margie Grimes Chief Financial Officer
- Matt Flood Chief Technology Officer
- Brenda Garcia Director of Facilities Planning and Construction
- Rick Walterscheid Director of Transportation and Special Projects
- Lockwood, Andrews & Newnam Program Managers







WELCOME

Dr. Anthony Price







INTRODUCTIONS

Who's in the Room?

Tell us something about yourself!





COMMITTEE CHARTER

Dr. Randal O'Brien







Purpose

• To help ensure the GCCISD 2019 bond proposal is implemented with quality, transparency, on time and within budget

• Scope, Charge, and Responsibilities

- Monitor the progress and schedules of current bond projects
- Review completed purchases and bond funds that have been expended by the Board or District Administration
- Provide advice and recommendations upon request of the Board or District Administration
- Make recommendations to the Board regarding the use of remaining, unexpended bond funds
- Review long-range future facilities plans developed by District Administration as part of the District's strategic plan
- Bond purchases made in accordance with the voter-approved 2019 Bond Referendum scope and budget will not require CBOC approval prior to the expenditure of such funds
- If changes to the general scope intent and budget are required, the administration will seek endorsement from the CBOC
- Selection of Design is not a charge of the CBOC





Meeting & Reports, Committee Support

Meeting Schedule and Reporting

- The committee will meet every six weeks, but may call additional meetings if necessary
- The committee chairperson shall provide an annual report to the Board

CBOC Support

- GCCISD administration shall support the activities of the committee by facilitating meetings
- Provide information necessary for the committee to fulfill its duties
- Assist in the preparation of committee reports
- Make the committee's work available to the public







Chairperson and Secretary Selection

Chairperson

- Chairperson serves as the contact point for every committee member on CBOC issues
- Sets goals and objectives for the committee and ensures that they are met
- Ensures that all committee members are involved in committee activities
- Motivates committee members to attend meetings

• Secretary

- Support the Chairperson in ensuring the smooth functioning of the committee
- Be prepared to call the meeting to order if the chairperson isn't present
- Motivates committee members to attend meetings







BOND FINANCES

Margie Grimes



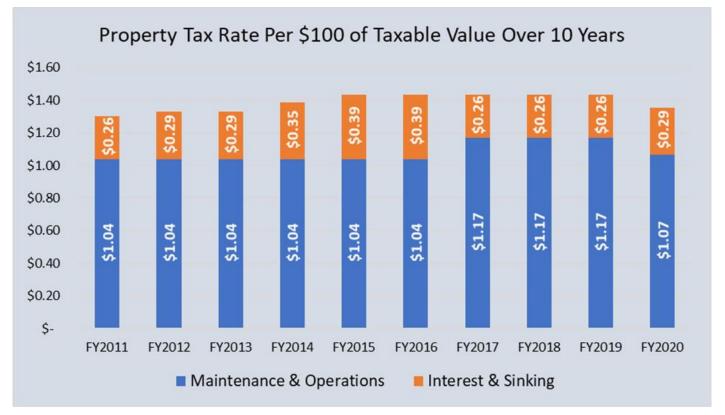


ENGAGE	INSPIRE	EMPOWER



Goose Creek CISD				
2019 Bond Authorization - \$335,725,000				
Bond Sales	2019	2020	2021	TOTAL
Estimated Project Costs	\$127,330,000	\$118,030,000	\$ 90,365,000	\$335,725,000
Bonds Issued:	67,565,000			67,565,000
Unlimited Tax School Building Bonds, Series 2019A				
- Closed: July 31, 2019				
- "All Cost" True Interest Rate - 2.905%				
- Bonds were structured prudently to insure we				
amortized shorter-life items quickly				
(i.e. technology, safety & transportation)				
For example: \$45,820,000 has avg. life of 10 yrs.				
\$18,105,000 has average life of 5 yrs.				
Remaining bonds authorized and unissued	\$ 59,765,000	\$118,030,000	\$ 90,365,000	\$268,160,000
Next Bond Sales:				
Unlimited Tax School Building Bonds, Series 2019B				
 Anticipated closing: October 2019 	\$ 59,765,000			
Unlimited Tax School Building Bonds, Series 2020				
 Anticipated closing: May 2020 		\$118,030,000		
Unlimited Tax School Building Bonds, Series 2021				
- Anticipated closing: May 2021			\$ 90,365,000	
Bond Proceeds are currently invested in LGIPs, Agenci	es, CP &/or Gove	ernment Securitie	S	





ENGAGE INSPIRE EMPOWER

	M&O	I&S	Total
Tax Rate 2018-2019	\$ 1.17000	\$ 0.26189	\$ 1.43189
Increase or (Decrease)	(\$0.10165)	\$0.02404	(\$0.07761)
Tax Rate 2019-2020	\$ 1.06835	\$ 0.28593	\$ 1.35428



TECHNOLOGY

Matt Flood







THE			\sim
	CHN		GY

Project Name	Scope of Work and Justification	Budget
Teacher & Presentation Stations Replacement	 SCOPE: Replace 1,640+ Teacher Desktop Computers & Presentation Stations at all schools. This project impacts all 23,861 students. JUSTIFICATION: The teacher desktop is an essential tool for teachers to use to collaborate with parents and staff. It is also utilized for tasks such as creating lesson plans, and inputting grades and attendance for all students. The Presentation Stations includes a laptop that runs the software that controls the Promethean Boards. These computers are 5 years old. Lenovo is not making parts for these computers and it is becoming more difficult to find parts to repair them. 	\$4,955,100.00
Interactive Whiteboards	SCOPE: Replace 1,640+ Interactive Whiteboards and Projectors with Interactive Panels at all schools. This project impacts all 23,861 students. JUSTIFICATION: The interactive whiteboard is a tool that all GCCISD teachers use in the classroom for daily lessons. This board engages visual, auditory, and kinesthetic learners, and allows the teacher to provide students with interactive, visually rich lessons. Promethean has moved from interactive whiteboards and projectors to an interactive panel. The current interactive touch boards and projectors are being phased out by Promethean, making parts harder to acquire. To date, a third of the projector fleet has been replaced with warranty projectors.	\$7,299,360.00





Project Name	Scope of Work and Justification	Budget
Replace Elementary and Junior High Mobile Devices	 SCOPE: Replace Mobile Devices for 4th, 5th, 6th-8th English Language Arts and Social Studies Classrooms from across the district. Replace 340+ Laptop and iPad Classroom Carts. This project impacts 9,111 students. JUSTIFICATION: Mobile devices are integrated into lessons and provide students with the latest information for learning. They also enhance communication and collaboration in the classroom between peers and with the teacher. Having mobile devices in the classroom helps prepare students for the technology-rich 21st century. These devices, which are used daily by students, are reaching the end of their life cycle. 	\$6,929,500.00
Add Elementary and Junior High Mobile Devices	 SCOPE: Add Kindergarten, 1st, 2nd, 3rd, 6th Math & Science, 7th Math & Science, 8th Math & Science Mobile Devices across the district. Add 500+ iPad Classroom Carts. The elementary desktop computers in the classroom would not be replaced. This project impacts 12,269 students. JUSTIFICATION: Instructional technology resources are an important part of daily lessons, remediation, and student evaluation of performance. Primary grades, along with junior school Math and Science classrooms are at a disadvantage because they do not have device assigned to their classroom for daily use. This shortcoming presents a technology gap for our primary and junior school Math and Science students. Eighty-five percent of district textbooks have a digital component. The adoption of online curriculum has increased the demand for technology in the classroom. 	\$6,553,856.00





TE	CHI	NOI	LOG	Y

Project Name	Scope of Work and Justification	Budget
Computer Lab and Library Technology Replacement	SCOPE: Replace 3,100+ Desktop Computers in the Computer Labs at all of the schools. Replace Technology in Libraries at all schools. This would include, but not be limited to, Desktops, Laptops, iPads, Scanners, and Headphones. This project impacts all 23,861 Students. JUSTIFICATION: Students and teachers utilize technology computer labs and libraries in diverse ways. Research, remediation, and technology instruction are just a few ways that students utilize these spaces. Teachers utilize these areas for meetings and professional growth. The library and its technology is the "brain" of the school. The library is a media center and not just for books. It gives students a quiet place to learn and do research. These computer labs are required for online testing and classes such as Technology Applications, Business Information Management, Computer Science and several CTE\STEM classes, to name a few.	\$6,896,247.00
Administrative Computer Replacement	 SCOPE: Replace 1,200+ Administrative Desktop Computers at all of the schools and non-instructional facilities. This is a district wide project. This project impacts all 23,861 students. JUSTIFICATION: These desktops are the workstations for all administrative and non-instructional staff. Devices are used to communicate and collaborate with District and Non-District contacts and perform normal workplace tasks. These computers are five years old. Lenovo is not making parts for these computers and it is becoming more difficult to find parts to repair them. 	\$1,322,200.00



TECH	INOL	.0G`	

Project Name	Scope of Work and Justification	Budget
	SCOPE: Replace District Network Cabling at older facilities that were built before 2005. This project impacts 16,509 students.	
Network Cabling Replacement	JUSTIFICATION: This project was identified and requested in the 2013 Bond Planning Process but was removed. This cabling is 20+ years old, surpassing its lifecycle of 20 years. Some of the cabling is using split pairs which limits the ability to use phones or other ethernet powered devices, and lowers the devices' connection speed. The cabling has reached its maximum life expectancy and needs to be replaced.	\$11,992,560.00
Network Infrastructure Replacement Phase 1	SCOPE: Replace 2,500+ Wireless Network Access Points at all of the schools and non-instructional facilities. Replace 164 UPS (Uninterruptible Power Supplies) that power and protect the district's network infrastructure. This project impacts all 23,861 students. JUSTIFICATION: The wireless access points are utilizing older technology and will not support the latest wireless standards that are being demanded by today's educational needs. The wireless network needs to be upgraded in three years to support the latest wireless technology standard and the additional devices in this project. The UPS are five years old and warranties on these devices are ending. The batteries are reaching their five year life expectancy and need to be replaced. These UPSs are critical in protecting the network hardware from electrical damage.	\$3,789,700.00



SECURITY

Dr. Anthony Price







Project Name	Scope of Work and Justification	Budget
	SCOPE: Project will purchase replacement and new police/security vehicles to accommodate expanded department.	
White Fleet - PD	JUSTIFICATION: The Project will accommodate the growth of the department and assignment each Junior School and High School with vehicle to respond to emergencies and for proactive crime deterrent visibility to meet campus safety needs.	\$600,000.00
	SCOPE: Install 640, additional security cameras at all schools and non-industrial facilities. This is a district wide project.	
New Security Cameras	JUSTIFICATION: Project will improve the District's current video camera surveillance and security capabilities.	\$1,155,477.00



SECURITY





TRANSPORTATION

Rick Walterscheid







Project Name	Scope of Work and Justification	Budget
Bus Equipment	SCOPE: Project will replace obsolete bus camera systems and bus GPS units. JUSTIFICATION: The current systems are over ten years old and obsolete and non-repairable if not replaced in mass, systems will continue to fail and be replaced with multiple systems and programs which will effect overall quality and support at the campus level. Likewise, current GPS Units are over ten years old and are in need of upgrades to allow for increased accountability and data import into our routing software. This will lead to increase in ridership and rout efficiencies, leading to overall cost reductions. This purchase would also allow for possible parent notification of stop arrivals via web interface as well as notification of route issues. If desire, the upgrade would also allow for possible future student tracking to increase overall safety of students through the reductions of students boarding the wrong bus or getting off at the wrong stop.	\$2,000,000.00
Buses	SCOPE: Project will purchase new buses for replacement of older fleet and for expansions of fleet, due to future student enrollment growth.	\$14,600,000.00
	JUSTIFICATION: Replacement of older fleet outside of its replacement schedule and useful life.	





FINE ARTS

Dr. Duarte & Susan Chiboroski





Project Name	Scope of Work and Justification	Budget
Fine Arts Equipment Replacement - 1	SCOPE: Project will replace and upgrade existing Fine Arts and Visual Arts equipment over \$2,000, for student needs and TEKS achievement. JUSTIFICATION: Project increases fine arts participation and performance opportunity in all fine arts areas, providing replacement of on-level, visual and performing arts equipment, specially for higher cost equipment that represents a financial	\$3,450,000.00
	burden to our students. It also increases overall quality of inventory for fine arts programs, increases recruitment and retention of visual and performing arts students, and allows for TEKS achievement.	



FINE ARTS





FACILITIES PLANNING & CONSTRUCTION

Brenda Garcia





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	2019	2020	2021	2022	2023
Projects	J F M A M J J A S O N D	J F M A M J J A S O N D	J F M A M J J A S O N D	J F M A M J J A S O N D	J F M A M J J A S O N D
Site Improvements	— — — — — — — · J J A	FMAMJJA			
Stuart CTHS P3	J J A S O N D	JFMAMJJA			
Edu. Service Center P1	J J A S O N D	JFMAMJJA			
Mechanical #1	J J A S O N D	JFMAM JJASOND	JFMAMJJASOND	JFMAM	
Lee Auditorium	J J A S O N D	JFMAMJJA			
San Jacinto Rplmt		JFMAM JJASOND	JFMAM		
Junior School #6	J J A S O N D	JFMAM JJASOND	JFMAMJJA		
BAS Upgrades	J A S O N D	J F M A M J J A S O N D	J F M		
Plbg. Upgrades #2	JASOND	J F M A M J J A S O N D	J F M		
CTE Renovation	JASON D	JFMAMJJA			
Construction Lab	JASON D	JFMAMJJA			
Plbg. Upgrades #1	J A S O N D	JFMAM JJASOND	JFMAMJJA		
Mechanical #2	A S O N D	JFMAM JJASOND	JFMAMJJA		
Stuart CTHS P4	A S O N D	JFMAM JJASOND	JFMAMJJA		
Running Tracks		JFMAMJJA			
Elementary #17		S O N D	JFMAMJ JASOND	JFMAMJJA	
Lee Fine Arts Buildings		D	JFMAMJJAS <mark>OND</mark>	JFMAMJJA	
Gentry Fine Arts Buildings			- FMAMJJASOND	JFMAMJJA	
Fine Arts Renov.			M J J A S O N D	JFMAMJJA	
Roof Replacement			JASOND	JFMAMJJASOND	JFMAMJJA
Field House			SOND	J F M A M J J A S O N D	JFMAMJJA
Edu. Service Center P2			N D	JFMAMJJA <mark>SOND</mark>	JFMAMJJA



E INSPIRE EMPOWER

• Planning

- Junior School #6
- San Jacinto Elementary School Replacement
- Sterling High School MEP Package #1

• Design

- Education Service Center
- BAS Upgrades Phase 1

Construction

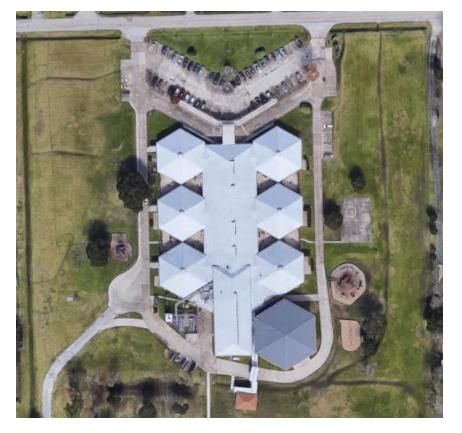
- Site Improvement Project
- Stuart CTHS Phase 3
- Plumbing Fixture Upgrade Phase 1





Hopper Primary - Before

Hopper Primary - After











Stuart CTHS – Phase 3



Gym Renovations



Automotive/Diesel Lab Renovations





2019 BOND SCHEDULE ENGAGE INSPIRE EMPOWER



		Sale	1	Sale 2	Sale	3		
		\$ 12	7,330,000 \$	118,030,000	\$ 9	90,365,000 \$	335,725,000	
		2019	2020		2021	2022		2023
	Projects	J F M A M J J A S O N D			J J A S O N D	J F M A M J J A	S O N D J F M	A M J J A S O N D
	Site Improvements	A L L	FMAMJJ	A				
	Stuart CTHS P3	J A S O N D	JFMAMJJ	A				
	Edu. Service Center P1	J J A S O N D	JFMAMJJ	A				
	Mechanical #1	J J A S O N D	JFMAMJJ	ASONDJFMAM	JJASOND	JFMAM		
	Lee Auditorium	J J A S O N D	JFMAMJJ	A				
	San Jacinto Rplmt	J J A S O N D	JFMAMJJ	ASONDJFMAM				
	Junior School #6	J J A S O N D	JFMAMJJ	ASONDJFMAM	ALL			
	BAS Upgrades	J A S O N D	JFMAMJJ	ASONDJFM				
	Plbg. Upgrades #2	J A S O N D	JFMAMJJ	ASONDJFM				
Ę	CTE Renovation	J A S O N D	JFMAMJJ	A				
uction	Construction Lab	J A S O N D	JFMAMJJ	A				
nstr	Plbg. Upgrades #1	J A S O N D	JFMAMJJ	ASONDJFMAM	ALL			
8	Mechanical #2	A S O N D	JFMAMJJ	ASONDJFMAM	ALL			
	Stuart CTHS P4	A S O N D	JFMAMJJ	ASONDJFMAM	ALL			
	Running Tracks		JFMAMJJ	A				
	Elementary #17			- SONDJFMAM	JJASOND	JFMAMJJA		
	Lee Fine Arts Buildings			D J F M A M	JJASOND	JFMAMJJA		
	Gentry Fine Arts Buildings			F M A M	J J A S O N D	JFMAMJJA		
	Fine Arts Renov.			м	JJASOND	JFMAMJJA		
	Roof Replacement				– JASOND	JFMAMJJA	SONDJFM	A M J J A
	Field House				S O N D	JFMAMJJA	SONDJFM	AUIA
	Edu. Service Center P2				N D	JFMAMJJA	SONDJFM	AUIA



2019 BOND SCHEDULE ENGAGE INSPIRE EMPOWER



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	Projects	J F	м	A										AI		J.	J A	A S	6 0	N	D	1	F	м	A	И	J.	1 /	A S	0	N	D	1	FN	1 A	M	٦	J	Α	s o	D N	I D	J	F	м	Α	М	٦	JA	S	0	Ν	D
	Teacher & Pres. Stations Repl.				 J	J	A		0 1			F		AI	- i -											Ì																											
	Interactive Whiteboards				 J	J	A	s	D N	1 0	r c	F	м	AI	м	J.	J A	A S	0	N	D	J	F	м	A	и	1	J	A S	0	N	D	J	FN	1 A	м																	
2	Replace Elem. & JS Mobile Dev.				 J	J	A	s		N E	J	F	м	A	м	J.	J	A S	0	N	D	J	F	м	A	N	J .	J	A S	0	N	D	J	FN	1 A	м																	
ology	Add Elem. & JS Mobile Dev.				 										• •	J.	J /	A S	0	N	D	J	F	м	A	N	J	J	A S	0	N	D	J	FΝ	1 A	м																	
Techr	Computer Lab & Lib. Tech Repl.				 J	J	A	s	0 1	N C) I	F	м	A I	м	J.	J /	A S	6 0	N	D	J	F	м	A	N	J	J ,	A S	0	N	D	J	FN	1 A	м																	
F	Admin. Computer Repl.				 J	J	A	s	0 1	N C	r c	F	м	A	м	J.	J A	A S	6 0	N	D	J	F	м	A	N	J	J	A S	0	N	D	J	FN	1 A	м																	
	Network Cabling Repl.			-	 											J.	J A	A S	0	N	D	J	F	м	A	и	J .	J /	A S	0	N	D	J	FN	1 A	м																	
	Network Infra. Repl. P1				 										+			• - •								-	J.	, r	A S	0	N	D	J	FΝ	1 A	м																	
/c&I	Buses			-	 J	J	Α	s	0 1	N E	L C	F	м	A	м												J	J	A S	0	N	D	J	FN	1 A	м																	
5	Bus Equipment			-										A																																							
. Ser	New Security Cameras				 J	J	Α	s	o N	N C	r c	F	м	A	м											Ì											Ì																
Admin	White Fleet - PD				 J	J	A	s			L C	F	м	A	м											Ì																											
Ad	Fine Arts Equipment Repl.				 J	J	A		o N	N C) I	F	м	A													J		A S			D	J			м																	







			Goose Cree					
				d Fund #632				
				e & Expenditures	8			
		For the	Month Ende	d July 31, 2019				
	.	-						
	Original	Curre		Actual Cost	A	Total	0	Delever
	Project	Proje		to	Actual	Anticipated	Committed	Balance
	Budget	Budg	et	Date	Cost	Cost	Cost	Under (Over)
REVENUE	\$ 127,330,000	¢ 107	330,000 \$	67,565,000	-	\$ -	\$ -	59,765,000
Unlimited Tax School Bldg Bonds, 2019			030,000 \$	67,565,000	-	ə -	\$-	118,030,000
Unlimited Tax School Bldg Bonds, 2020	118,030,000 90,365,000				-	-	-	90,365,000
Unlimited Tax School Bldg Bonds, 2021	90,365,000	90	,365,000					
Investment Earnings	-	¢ 005	4,642	4,642	-	-	-	(0
Total Revenue	\$ 335,725,000	\$ 335	,729,642 \$	67,569,642	\$ -	\$-	\$-	\$ 268,160,000
PROJECT EXPENDITURES								
Construction								
Site Improvements	2,302,539	2	302,539	-	0%	1,580,502	1,580,502	722.037
SCTHS Phase III	19,672,546		672,546	912.668	5%	16,948,378	16,035,710	2.724.168
ESC Phase I	7,200,000		200,000	30,600	0%	58,914	28,314	7.141.086
Mechanical #1	19,082,801		.082,801	-	0%	-	-	19,082,801
Lee Auditorium	5,184,544		184,544	-	0%	-	-	5,184,544
San Jacinto Rplmt	27,001,097		.001.097	-	0%	-	-	27,001,097
Jr High #6	56,930,190		,930,190	-	0%	-	-	56,930,190
BAS Upgrades	2,866,171		866,171	-	0%	-	-	2.866.171
Plbg. Upgrades #2	2,535,660		535,660	-	0%	-	-	2,535,660
CTE Renovation	1,632,000		632,000	-	0%	-	-	1,632,000
Construction Lab	1,248,000		248,000	-	0%	-	-	1,248,000
Plbg. Upgrades #1	11,329,574		329,574	-	0%	-	-	11,329,574
Mechanical #2	6,414,016		414,016	-	0%	-	-	6,414,016
Stuart CTHS P4	16,324,374		,324,374	-	0%	-	-	16,324,374
Running Tracks	3,117,791		,117,791	-	0%	-	-	3,117,791
Elementary #17	25,718,330		,718,330	-	0%	-	-	25,718,330
Lee Fine Arts Buildings	8,163,801		163,801	-	0%	-	-	8,163,801
Gentry Fine Arts Buildings	3,453,215		453,215	-	0%	_	-	3,453,215
Fine Arts Renov.	3,408,000		408,000	-	0%	_	-	3,408,000
Roof Replacement	11,703,709		,703,709		0%		-	11,703,709
Field House	8,450,412		450,412		0%		-	8,450,412
Edu. Service Center P2	3,120,000		,120,000		0%		-	3,120,000
BAS/Control Upgrades - ABM	6,112,290		,112,290	871,001	14%	6,112,290	5,241,289	3,120,000
Water Conservation - ABM	764,579	0	764,579	490,938	64%	764,579	273,641	(0
PRG MGMT - ABM	85,961		85,961	490,938	04 %	-	-	85,961
Project Management	7,450,761	7	450,761		0%	-		7,450,761
FPC Expenditures	2,697,664		697,664		0%	-		2,697,664
Non-FPC Bond Expenditures	2,097,004	2	210,975		0%	4,236	4,236	2,097,004
Unallocated Bond	-		-		0%	-+,230	-+,230	200,738
Total Construction Projects	\$ 264,181,000	\$ 264	181,000 \$	2.305.207	1%	\$ 25,468,899	\$ 23.163.692	\$ 238.712.101



		Goose C	reek C	ISD						
		Series 2019 B	ond Fu	ınd #632						
		Statement of Reve	nue & I	Expenditures						
		For the Month E	nded J	uly 31, 2019						
	Original	Current	Ac	tual Cost			Total			
	Project	Project		to	Actual	An	ticipated	Committed		Balance
	Budget	Budget		Date	Cost		Cost	Cost	U	nder (Over)
Technology										
Teacher/Present Stations Repl	4,955,100	4,955,100		-	0%		-	-		4,955,100
Interactive Whiteboards	7,299,360	7,299,360		-	0%		-	-		7,299,360
Elem/JS Mobile Device Rpl	6,929,500	6,929,500		-	0%		-	-		6,929,500
Add Elem. & JS Mobile Dev.	6,553,856	6,553,856		-	0%		-	-		6,553,856
Comp Lab/Lib Tech Repl	6,896,247	6,896,247		-	0%		-	-		6,896,247
Admin. Computer Repl.	1,322,200	1,322,200		-	0%		-	-		1,322,200
Network Cabling Repl.	11,992,560	11,992,560		-	0%		-	-		11,992,560
Network Infra. Repl. P1	3,789,700	3,789,700		-	0%		-	_		3,789,700
Total Techonolgy Projects	\$ 49,738,523	\$ 49,738,523	\$	-	0%	\$	-	\$ -	\$	49,738,523
Administrative Services/C&I										
Buses	14,600,000	14,600,000		-	0%		-	-		14,600,000
Bus Equipment	2,000,000	2,000,000		-	0%		-	-		2,000,000
New Security Cameras	1,155,477	1,155,477		-	0%		-	-		1,155,477
Vehicles - Police	600,000	600,000		-	0%		384,280	384,280		215,720
Fine Arts Equip Replacement	3,450,000	3,450,000		-	0%		-	-		3,450,000
Total Adm Services/C&I Projects	\$ 21,805,477	\$ 21,805,477	\$	-	0%	\$	384,280	\$ 384,280	\$	21,421,197
Total Project Expenditures	\$ 335,725,000	\$ 335,725,000	\$	2,305,207	1%	\$ 2	0,338,249	\$ 18,033,042	\$	315,386,751







QUESTIONS?

Dr. Anthony Price







FOLLOW-UP

Future Meetings

- September 19, 2019
- October 24, 2019
- December 19, 2019
- February 13, 2020
- April 2, 2020
- May 14, 2020
- June 24, 2020



